16 JUN 1981

MEMORANDUM FOR: Deputy Director of Communications

FROM: STAT

                  Deputy Director of Logistics

SUBJECT: Logistics Support for the Recapitalization
                  Program

Wally:

     1. As you know, the Office of Logistics (OL) has been
looking at the overall logistical support implications of your
Recapitalization Program, and I am pleased to see that a
logistics planning phase has been incorporated into your General
Implementation Plan. An early review of requirements indicates
that, although the Recapitalization Program is essentially an
acceleration of communications' normal activity, the totality of
the Program may strain our logistical capabilities. Aggravating
that strain is the increased activity in other areas of the
Agency. We have, in the budget process, a relatively simple
mechanism to address requirements for financial resources, such
as transportation and packaging supplies. I am more concerned
that we are postured correctly in terms of organization and man
power to reliably support your procurement and installation
schedules.

     2. While I am not prepared to discuss the specifics of how
OL can support you, there are several approaches to the problem.
The attached issue sheet describes in very brief terms what those
approaches are. I would like to suggest meeting with you, on
22 June, to discuss the feasibility and desireability of any or
all of these approaches. It might be well to invite those prin-
cipals in the Engineering Division, Foreign Networks Division,
and Domestic Networks Division who will be directly involved in
managing the acquisition and deployment of your systems.

                                              Thanks!
                                              Dan /s/   STAT

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OL/P&PS: (15 June 81)   STAT

OFFICE OF COMMUNICATIONS RECAPITALIZATION PROGRAM

LOGISTICS SUPPORT

I. To varying degrees, three divisions within the Office of Communications (OC) will be involved in the development, production, and deployment of the systems comprising the Recapitalization Program.

   A. The Engineering Division (ED) will acquire and accept the first unit of each system.

   B. The Foreign Networks Division (FND) will manage production contracts and installations overseas and at the CONUS relay.

   C. The Domestic Networks Division (DND) will manage production contracts and installations [   ]   STAT
   [   ] in the Metropolitan Washington Area.   STAT

   D. Exceptions: ED will manage the entire SKYLINK Program.

                   ED will be involved, to a large degree, in the installations within the Washington area.

II. Communications requirements will be dealt with by three Office of Logistics (OL) Divisions.

   A. Procurement Division: Management of the contract RFP, Aware, and Administration process.

   B. Real Estate and Contruction Division: Structural analysis and FBO liaison for FND, design and contract management for [   ] facilties design and   STAT
   contract management within the Washington area. New addition for [   ]   STAT

   C. Supply Division: Provision of material handling and storage services, transportation, and inventory item management.

III. Basic approaches to providing logistical support.

A. Business as Usual: Utilize the existing organizations and procedures within both OC and OL.

B. Designate Focal Points Within OC and OL to Resolve Conflicts: Provide working level of all efforts. Major conflicts would be handled by front offices.

C. Designate Individual Officers Within OL Who Will be Dedicated to OC Requirement: Officers will work in normal environment, but be restricted to OC Recapitalization specific requirements.

D. Establish Communications Support Group Within OL to Deal With Acquisition and Deployment of Recap: Multidisciplinary group reporting to Director of Logistics with authorities to plan and accomplish support.

E. Establish Communications Support Group within OC to Deal with all Recap Requirements: Same as D, except physically located within OC.

F. Establish Communications Support Group Within OC: Same as E, except reporting organizationally to Director of Communications.

G. Assign Additional OL Personnel to Augment OC for Duration of Recap Program: Personnel to be assigned to specific component needing help.

H. Delegate Requisite Authorities to OC: Where OL does not have capability for reliable support, authorize OC to accomplish by contact.